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# CONNECTING CAPITAL WITH IMPACT

# CAPITAL SPECTRUM



# INVESTMENT PHILOSOPHY

# **Investments Made With The Intention To Maximise Positive Impact Alongside A Financial Return**

#### **Investment Discipline**

At all levels, the investment process should be disciplined and based on unambiguous assumptions in line with the ultimate goal. We rigorously monitor our decision-making, fine-tune our investment process, and implement an effective risk management framework.

#### **Opportunity Investment**

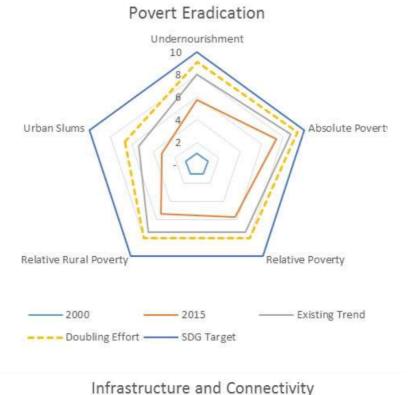
We believe in investing in well governed ventures in order to maximise ESG opportunities in the ASEAN community. We strive to balance financial return sought, positive impact targeted, and social/financial risk appetite

#### **Active Investment**

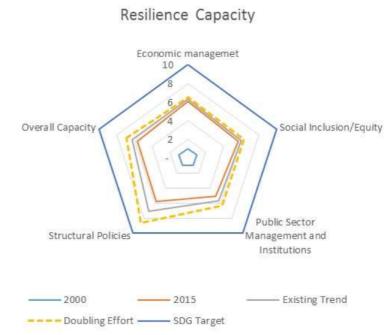
We actively support our portfolio ventures through the provision of financial capital, knowledge capital and network capital, aiming to propel them to the next level.

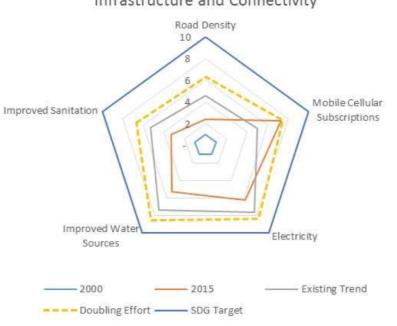
# **IMPACT OPPORTUNITIES**

# IN ASEAN Source: ASEAN-ESCAP, 2015



#### Sustainable Consumption and Production Resource Productivity Eco-efficiency of Government industry Expenditure Household Capital Investment Expenditure -2000 \_\_\_ 2015 - Existing Trend







# INVESTMENT THEMES

#### **SDG DASHBOARD**





































Note: Traffic light color scheme illustrates how far Malaysia is from achieving a particular goal

Source: sdgindex.org

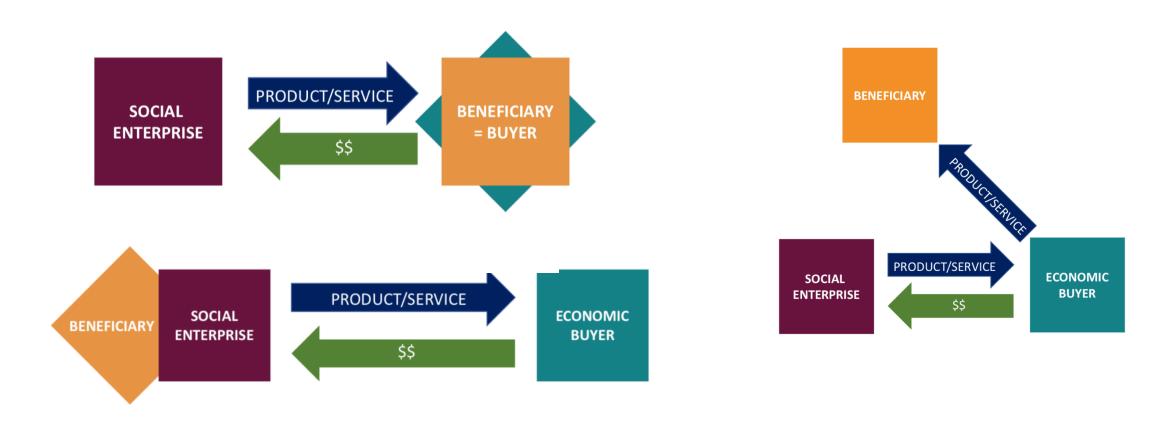
#### HEALTHCARE



**EDUCATION** 



#### EXAMPLES OF MISSION-DRIVEN MODELS

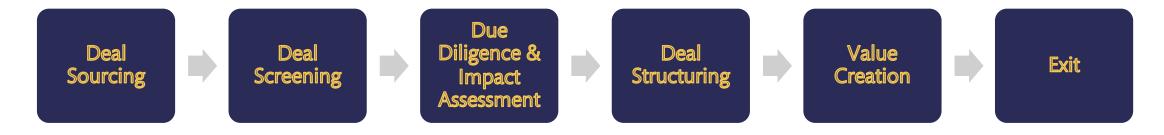


#### AND MANY OTHER MODELS!

There is no one size fit all - depends on many different factors.

There is no right or wrong - to consider both positive and negative impact.

## INVESTMENT PROCESS



- Referrals
- Events
- Partnerships
- Publicity

- Is it in our focus area?
- Does it comply to ESG standards and/or create impact?
- Does it have a solid business model?

- Organizational resilience
- Financialsustainabilityand profitability
- Capacity of team members
- Positive and negative impact

- Instrument discussion
- Needs assessment
- Disbursement
- plan
- Impact management plan

- Value addition
- Monthly/ quarterly review
- M&A
- IPO

# GETTING INTO INVESTOR'S HEAD

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"Does this align with my investment mandate?"
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"Does this fit into my firm's portfolio?"

"What's this business worth, now and in the future?"

"Is the business model viable?"

"How strong is the founding team?"

"Does this meet my required ROI?"

"How risky is it?"

"What is the potential for an exit?"

"Is the impact scalable?"

"Will mission drift be possible?"

# POSSIBLE FEEDBACK FROM BOTH SIDES

Clearly interested and want to be lead

Isn't interested and passed

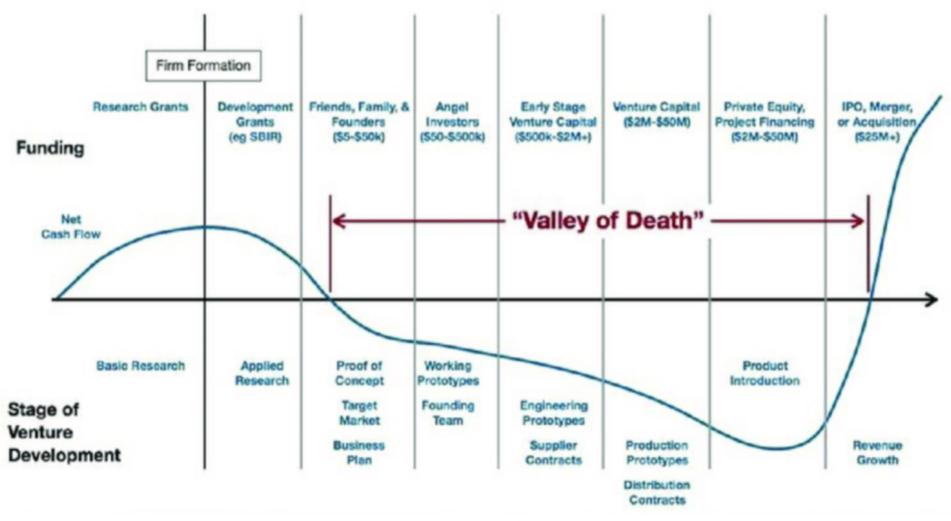
"Maybe" –
seems
interested but
doesn't really
step up level of
engagement

"Slow no"

#### While we pick you, you pick us too!

- Understand the role of who you are talking to within the VC firm
- Understand the investment thesis and process of how the VC works
- Ask about the value-add of the investor clearly
- Ask for introduction to other founders they have backed

# UNDERSTANDING THE LIFE CYCLE OF A BUSINESS



Source: Greentechmedia, 2010



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